# Camh Clinical Information Transformation Project



Achieving Clinical Transformation with an Electronic Health Record: Progress Report

> Jane Paterson, MSW RSW Director, Inter-professional Practice

**Carrie Fletcher MHSc, CHE, PMP** Director Enterprise Project Management Office

# **CAMH Today: Transforming Lives**



- Largest mental health and addictions hospital in Canada.
- University of Toronto-affiliated teaching hospital.
- 3 main sites.
- 30+ locations.
- 550 beds.
- 3,000 staff.
- 400 physicians.
- 30,000 unique clients.
- 500,000 ambulatory visits.
- Provincial and national reach.



### **Transformation Continues: Urban Village**

- Therapeutic neighbourhood.
- Temerty Centre for Brain Intervention.
- Learning Centre.
- Gymnasium.
- Outpatient services.





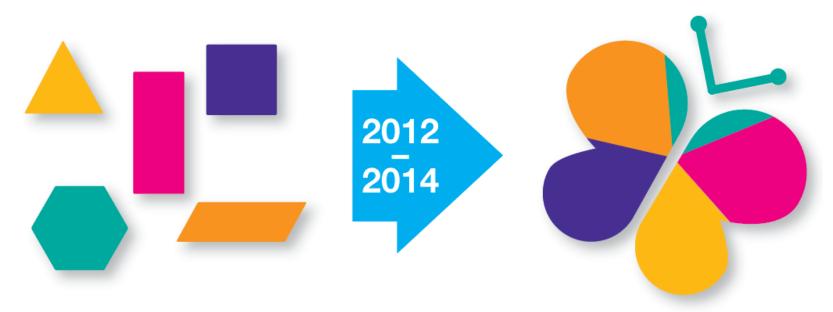
- Emergency and Urgent Care.
- Partial Hospital Program.
- Inter-generational Wellness Centre
- Youth Day Program.
- Complex Mental Health units.
- Community Outreach Services.



# **Clinical Information System Transformation**

Goal:

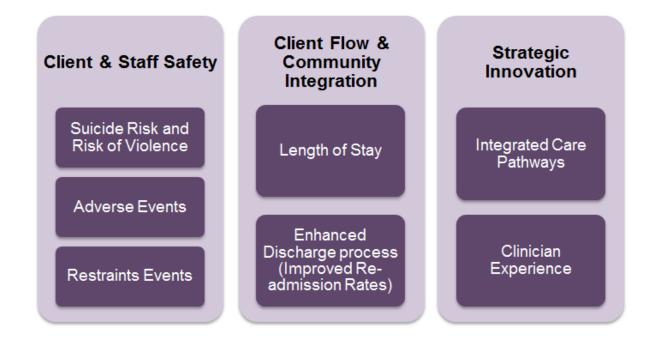
 Replace various disparate clinical systems with one integrated solution in two years!





# **Optimization Project Background**

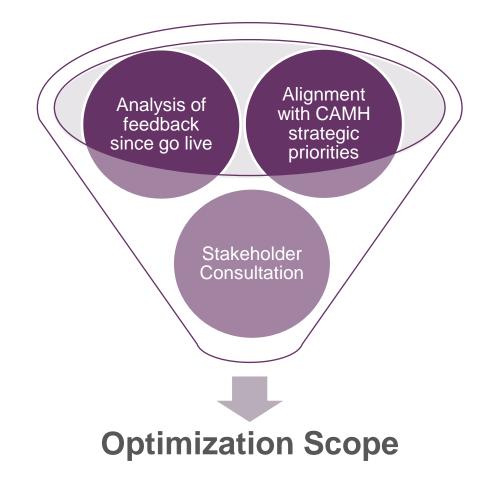
- Following approval by CAMH Board, the I-CARE optimization project formally commenced in October 2015 and is scheduled to conclude by July 2016.
- Objective of optimization project is to evolve I-CARE to align with CAMH's strategic objectives.





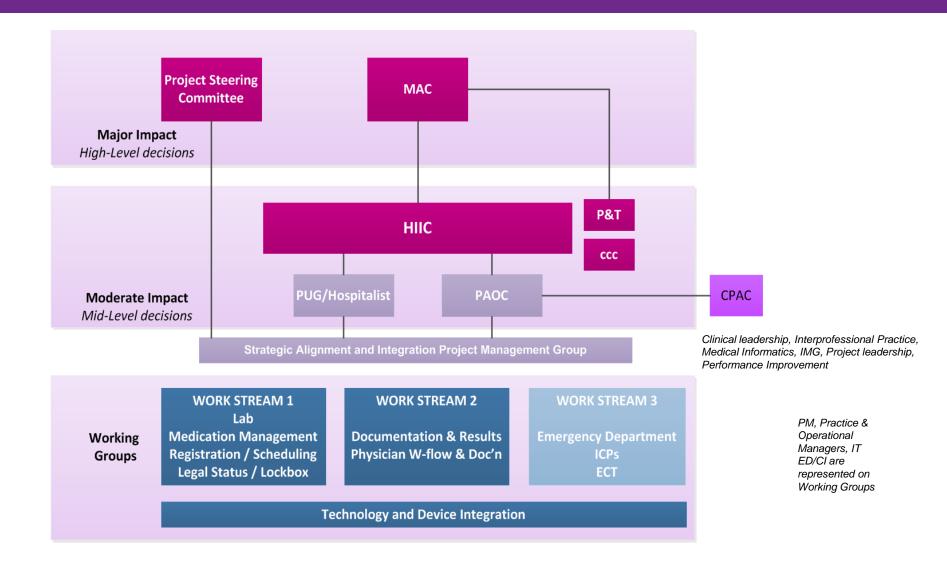
# **Optimization Project Scope**

 The optimization project is a dedicated effort to address specific areas of scope, aligned to an allocated budget and defined timeline.





#### **Optimization Project - Governance**





#### **Optimization Project - Governance and Working Groups**

 Over 90 Clinicians / Physicians are engaged via 18 working groups and 3 governance committees.

Working Groups			
ACST	Integrated Care Pathways		
Admission / Discharge	Lab / PathNet		
CAMH Wide Assessments	Medication Management		
Care Planning	Metabolic Monitoring		
Child / Youth / Family	Registration & Scheduling		
Device Integration	Restraints		
ECT	Risk Flagging		
ED / FirstNet	Safety and Comfort Plan		
Forensic	Suicide Risk Assessment		

Governance	Committees

Physician User Group

Hospitalists

Practice Adoption & Optimization Council



# **Implementation Approach**



#### Optimization changes will be implemented in waves, taking into consideration:

- Impact assessment: low, medium, high.
  - Complexity of change.

- Number of disciplines, programs, affected.
- Training requirements.
- Other organizational initiatives.



# **Risk Flagging Background**

- Emphasis nationally on staff safety.
- Bargaining units want to see evidence that employers are taking steps to protect safety of staff.
- There is a desire to implement tools that predict risk in patients.





# **Guiding Principles**

- High threshold for flagging risk.
- Minimize stigmatizing labels.
- Avoid flagging standards of practice.
- Avoid duplication where a single source of truth already exists.
- Detailed documentation related to risk is easily accessible.





#### **Recommended Flags**

- Aggression/Violence Risk.
- Sexual Aggression Risk.
- Weapons Risk.
- Letter of Trespass.
- I-ULOA risk present.

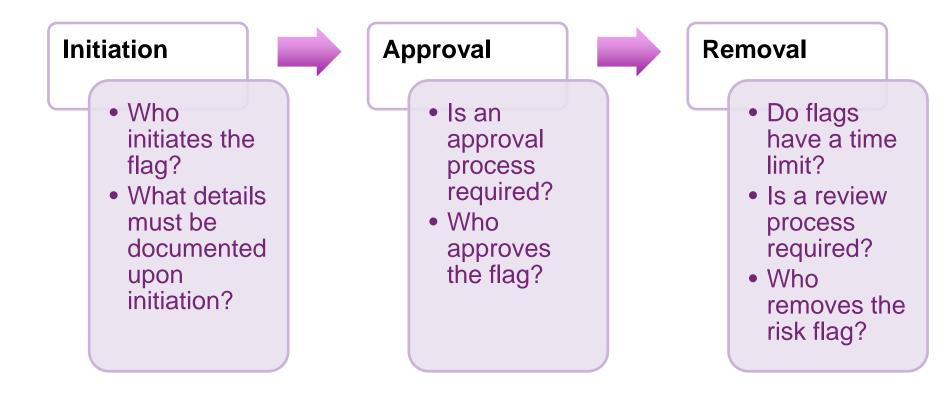
#### **Not Recommended**

- Smoking on premises risk.
- Self-harm/suicidality.
- Emotional dysregulation.
- Falls risk.
- Allergies.





#### Workflow





## **Risk Flagging in I-CARE – Proposal & Approval**

	Pi	oposed Risk Flags			
roposed Risk Flags					
eview of Risk Flags	Proposed Risk Flag(s)	Risk Behaviours (Describe risk behaviour e.g.			
		violence, threat; Victim(s) and injuries? Weapons			
		use? What stopped the violent behaviour?)			
	Aggression/Violence Risk	(free text)			
	Sexual Aggression Risk				
	U Weapons Risk				
	Letter of Trespass				
	AWOL Risk				
	Internal Factors (What did the	Situational Factors (e.g. Context/immediate			
	person think/feel/perceive? What did	trigger? Serious stress? Alcohol or drug use?			
	other notice? Early warning signs?	Discontinuation of medication?Social situation?)			
	(free text)	(free text)			
	Professional Practice lead	I the Medical Head with copies to the Unit/Clinic Manager and			
	By selecting yes, you verify that the appropriate people (as outlined above) have been	Please list the names of the people who were			
	contacted: (mandatory field)	contacted			
	Yes	(free text)			
	To be completed by the Approver				
	I have reviewed the above documentation, and I am ready to consider the proposed risk flag (select yes to navigate to the next section) Note: this field should be completed by the Medical Head				
	Yes				

# **Risk Flagging in I-CARE – Proposal & Approval**

This	s section is conditional based on selecting "yes" t	o the last field in the previous section.		
		Review of Risk Flags		
oosed Risk Flags				
ew of Risk Flags				
	Date/Time Risk Flag was			
	reviewed	Review Completed By		
		(provider search)		
		(provider search)		
		List Individual(s) who were involved in the		
	Approved Risk Flag(s)	review process		
	No Risk Flag	(free text)		
	Aggression/Violence Risk	(100 100)		
	Sexual Aggression Risk			
	Weapons Risk			
	Letter of Trespass			
	AWOL Risk			
	Additional Comments			

# **Risk Flagging in I-CARE – Ongoing Reviews**

		Reassessme	nt of Approved	Risk Flags		
Reassessment						
		Risk Flag was				
	reviewed		Review C	ompleted By		
	Risk Behaviours (Describe risk behaviour e.g. violence, threat; Victim(s) and injuries? Weapons use? What stopped the violent behaviour?)					
	(free text)	eapons use? what stopped the	e violent benaviol	ur ? )		
	(nee text)					
	Internal Factors (What did the person think/feel/perceive? What did other notice? Early warning signs? What was the timeline to			al Factors (e.g.	Serieus	
			Context/immediate trigger? Serious stress? Alcohol or drug use? Discontinuation of medication?Social			
		oping strategies)	situation?)			
	(free text)		(free text)			
	Approved Risk Flag(s)		List Individual(s) who were involved in review process			
		lo Risk Flag				
		Aggression/Violence Risk				
		Sexual Aggression Risk				
		Veapons Risk				
		etter of Trespass				
		AWOL Risk				
	Provide rat	tionale for continuing				
	Provide rationale for continuing with the risk flag, or for modifying the risk flag					
			Additional Comments			



# **Risk Flagging in I-CARE – Example of Alert**

🏦 📄   🛋 📄   🔍 🔍   100% 🛛 🗸 🗎				
Day View Calendar Open Items (0) Patients for: No Resource Selected •				
There are no patients in the se	lected list.			
Discern: Open Chart - TEST, CO				
<b>Example 7</b> Risk Flag Alert				
Test, Co has a Risk Flag Alert for Sexual Agression Risk. Documented 10/01/2015.				



# Questions



